

APPENDIX C – MATERIALS REVIEWED

Citation of reading material reviewed and referenced by the Blue Ribbon Commission.

#	Reference Materials	Author	Date
1	Beyond Boundaries: Shared Services Action Plan for Ohio Schools and Governments	Governor's Office of 21st Century Education/Office of Budget and Management	June, 2012
2	Consolidation of the Lake County Fire & EMS Departments Feasibility Study	Bernard Becker III, CSU Maxine Goodman Levin School of Urban Affairs	April, 2015
3	Cornerstone Overview and Group Buying Opportunities Presentation	Felix, Trish. Cornerstone	February.,2025
4	County Manager's Guide to Shared Services in Local Government	IMB Center for the Business of Government	January, 2013
5	Downsizing apparatuses and other fire department fleet trends	Barb Sieminski, The Municipal	March, 2018
6	Financial Feasibility of Consolidation Between The City Fire Departments of Mt. Healthy and North College Hill	Chief Stephen Lawson, Chief Mount Healthy Fire Department	October, 2009
7	Fire Department Run Types	National Fire Data Center	June, 2022
8	Fire Risk in 2022	National Fire Data Center	December, 2024
9	Flock Safety Technologies in Law Enforcement: An Initial Evaluation of Effectiveness in Aiding Police in Real-World Crime Clearance	Snow, Adam & Chapentier, Cory & Helfers, Richard & Nhan, Johnny; Flock Safety, Texas Christian University	January, 2024
10	FY 2024 District Profile Report	Ohio Department of Education & Workforce, Office of Budget and School Funding	December, 2024
11	FY 2025 Summary School Finance Payment Report (SFPR)	Ohio Department of Education & Workforce, Office of Budget and School Funding	December, 2024
12	Key Factors and Strategies for Urban and Rural Communities	Rural Community Assistance Partnership/National League of Cities	June, 2021
13	Longitudinal School Finance Study Special Report	Office of Auditor of State Keith Faber	November, 2024
14	Making Policing More Affordable: Managing Costs and Measuring Value in Policing	National Institute of Justice/Harvard Kennedy School Program in Criminal Justice Policy and Management	December, 2010
15	Power In Partnerships: How City-County Collaborations Advance Economic Mobility	Results for America	March, 2022
16	Public Safety Consolidation: Multiple Case Study Assessment of Implementation and Outcome	Jeremy Wilson, Alexander Weiss, Clifford Grammich. Office of Community Oriented Policing Services	January, 2016

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17	Resiliency through Water and Wastewater System Partnerships: 10 Lessons From Community Leaders	Rural Community Assistance Partnership	March, 2020
18	School District Enrollment Review, 2016-2025	Ohio Department of Education & Workforce, Office of Budget and School Funding	March, 2025
19	Shared Services Feasibility Study - Brookfield, Liberty, & Mathews Local School Districts	Office of Auditor of State Keith Faber	November, 2019
20	Strategies for Reducing Police Agency Service Delivery Costs	Office of Community Oriented Policing Services/Police Foundation	January, 2017
21	Strengthening Utilities through Consolidation: The Financial Impact	Hughes, Jeff, & Radkida Fox; US Water Alliance	September, 2023
22	STS Evaluation of Transit Services Final Report	HDR	January, 2024
23	Zonar Customer Case Study	Ohio Shared Services Collaborative	January, 2014