

VIII. Cost and Financing of Plan Implementation [ORC Section 3734.53(A)(9), (12) and (B)]

This section of the Erie County Solid Waste Management Plan includes the costs for all district-sponsored programs and activities, and the funding mechanism(s) used to meet the district's budget.

A. Funding Mechanisms and Amount of Money Generated

In this section, all of the funding mechanisms the District is expected to use are discussed.

1. District Disposal Fees (ORC Section 3734.57(B))

The District does not currently collect or propose to collect District Disposal Fees at the Erie County Landfill. **Table VIII-1** is not applicable.

2. Generation Fees (ORC Section 3734.573)

The District currently collects a \$6.00 per ton generation fee on solid waste generated within the Solid Waste District and disposed in landfills located within the State of Ohio. The generation fee is charged only on solid waste, not exempt waste, and only on waste disposed in Ohio, not out-of-state. Therefore to determine the amount of waste subject to the generation fee in Table VIII-2, exempt waste projections (from Table V-4) and estimated out-of-state disposal amounts are subtracted from total waste disposal projections (from Table VI-1), to determine the amount of waste subject to generation fees annually. Out-of-state disposal estimates are derived from the District's 2013 Annual Report (2006 data).

The District will implement the curbside recycling program through the updated Service Provider Agreements in 2016. Once the county-wide curbside program is in place the District will remove all but one of the drop-off recycling locations. The remaining location will be the Erie County Sanitary location and the District anticipates \$50,000 for the cost of operation, electric, and repairs annually.

Table VIII-2 details the anticipated revenue from generation fees throughout the planning period.

The District will remain at \$6.00 per ton of waste generated until 2018, in which the Policy Committee and the Board of Directors will review tonnage and generation fees. The Board reserves the right to raise or lower the fees depending on the needs of the District. Program funding may fluctuate between line items depending on the focus of the Policy Committee and the Board of Directors deem necessary. For example: the Policy Committee would like to all Erie County Residents to have curbside recycling by the end of 2016 and begin to focus on Commercial Businesses/Institutions/Industries in 2016-2017. The focus on Commercial Businesses/Institutions/Industries would be to implement recycling programs to increase their bottom line and to save money. The District would like to partner with Erie Regional Planning and discuss the feasibility of establishing a Revolving Loan Fund. If feasible, the District will provide an updated Section VIII for the Erie

County Solid Waste Management District Plan with an outline of how the program will work with annual evaluations.

3. Summary of District Revenues

Table VIII-3 summarizes the funding mechanisms to be used and the total amount of revenue projected to be generated by each funding method for each year of the planning period.

The Contract fees are based on tonnages generated during the reference year that was disposed of at landfills not located in the District, due to waivers or contaminated C&DD loads at 3% throughout the planning period.

The District is currently funded by 1) a \$6.00 per ton generation fee, 2) contributions from the Erie County Landfill, 3) a contract with the Erie County Landfill on out-of-District solid waste to remit the difference between \$2.00 per ton and the originating-District's fee (if any) to the Erie County SWMD, and 4) grant funds from various sources.

Beginning in the reference year 2013, the District funds plan implementation throughout the planning period with 1) generation fees and 2) contract fees from the existing contract with the Erie County Landfill on out-of-District solid waste. The amount of revenue from contract fees is estimated at 3% of the annual tonnage.

Table VIII-4 as previously stated the District is unsure of the amount of grant funding that will be applied for annually and does not need to rely on grants to maintain operation of the District therefore the amount will not be shown in Table VIII-4 Summary of District Revenues and Expenditures.

B. Costs of Plan Implementation

Throughout the planning period, the District will incur expenses for office and staff, plan preparation at five-year intervals, and the following activities and programs described in Section V.E. and shown in Table V-5. The expenses may not be needed annually for example: #5 may not be needed unless requested by an Erie County municipality.

1. District Coordinator
2. Community Outreach Specialist
3. Environmental Education Intern
4. Office Supplies
5. Plan Update
6. SWMD Drop-Off Program
7. Special Events
8. Website
9. Outreach & Marketing Plan
10. Advertising
11. Sheriff Litter Trailer

12. G.R.E.E.N. Bean Community Trailer
13. G.R.E.E.N. POD Sustainability Trailer
14. Debris Management Plan
15. Community Grants
16. Household Battery Collection
17. Household Hazardous Waste Collections
18. Electronics Recycling
19. School Recycling

Table VIII-5 details the projected cost of these activities throughout the planning period. The following assumptions have been made regarding these activities:

1. District Coordinator
 - a.) \$55,000 per year including payroll and benefits
 - b.) Staff costs, including payroll and benefits, will increase at 3% per year beginning in 2016.
2. Community Outreach Specialist
 - a.) 37,360 per year including payroll and benefits
 - b.) Staff costs, including payroll and benefits, will increase at 3% per year beginning in 2016.
3. Environmental Education Intern
 - a.) 10,400 per year including payroll and benefits
 - b.) Staff costs, including payroll and benefits, will increase at 3% per year beginning in 2016.
4. Office Supplies
 - a.) 5,000 per year
5. Plan Update
 - a.) 5% of the District Coordinator's total salary beginning 2016
6. SWMD Drop-Off Program
 - a.) 50,000 in 2016
 - b.) \$10,000 in 2017 and for the remainder of the planning period
7. Special Events Total \$25,000 in 2016 and will increase 5% over the planning period
 - a.) Earth Day Extravaganza \$5,000 per year beginning 2016 and remaining constant throughout the planning period
 - b.) Erie County Fair \$5,000 per year beginning 2016 and remaining constant throughout the planning period
 - c.) Compost Workshop \$5,000 per year beginning 2016 and remaining constant throughout the planning period
 - d.) Teacher Workshop \$5,000 per year beginning 2016 and remaining constant throughout the planning period

- e.) Commercial Business/Industry/Institution Recycling Workshop \$5,000 per year beginning 2017 and remaining constant throughout the planning period
- 8. Website
 - a.) \$3,000 in 2016 for a complete remodel and \$1,000 annually
- 9. Outreach & Marketing Plan Total \$15,000 and increase 5% annually throughout the planning period
 - a.) Give-A-Way Items \$5,000 per year
 - b.) Community Report Cards \$5,000
 - c.) WaRM Model \$5,000
- 10. Advertising Total \$15,500 annually throughout the planning period
 - a.) Buckeye Cable \$2,500
 - b.) Newspaper \$2,000
 - c.) Direct Mailer \$10,000
 - d.) Commercials \$1,000
- 11. Sheriff Litter Trailer
 - a.) \$20,000 in 2016 for purchase and stocking
 - b.) \$5,000 per year in maintenance and restocking
- 12. G.R.E.E.N. Bean Community Trailer
 - a.) \$2,000 and increase 5% over the planning period.
- 13. G.R.E.E.N. POD Sustainability Trailer
 - a.) \$2,000 annually over the planning period.
- 14. Debris Management Plan
 - a.) \$20,000 beginning in 2016 and annually thereafter
- 15. Business Grants
 - a.) \$100,000 for 2016
 - b.) \$50,000 (up to \$100,000 if available) annually over the planning period.
- 16. Household Battery Collection
 - a.) \$25,000 and increase 5% over the planning period.
- 17. Household Hazardous Waste Collections
 - a.) \$13,000 in 2016
 - b.) \$12,000 over the planning period.
- 18. Electronics Recycling
 - a.) \$5,000 in 2016

b.) \$2,000 over the planning period.

19. School Recycling

a.) \$5,000 annually over the planning period.

C. Funds Allocated from ORC 3734.57(B), ORC 3734.572 and ORC 3734.573

Table VIII-6 shows the amount of revenue anticipated from fees authorized under ORC Section 3734.573 (generation fees), and the amount of fee revenue allocated to each purpose authorized under ORC Section 3734.57(G) for each year of the planning period. Although not shown in this table, non-fee revenue in subsequent years (see Table VIII-3) will also be used to fund plan implementation, and may also be expended for purposes other than the nine uses allowed under ORC Section 3734.57(G).

D. Summary of Costs and Revenues

Table VIII-8 summarizes anticipated revenues, program costs and cumulative net revenues for each year of the planning period. A narrative of the District's budget and all assumptions are included in Section VIII.B, Costs of Plan Implementation.

Table VIII-2 Generation Fee Schedule and Revenues

Year	Gen.	Amount of District Waste to be disposed (in tons)	Exempt waste disposed (in tons)	Out-of-state disposal	Amount of waste subject to Generation Fee (in tons)	Total Generation Fee Revenue
2016	\$6.00	111,211	25,309	0	85,902	\$515,409
2017	\$6.00	111,340	25,342	0	85,999	\$515,992
2018	\$6.00	111,470	25,374	0	86,096	\$516,575
2019	\$6.00	111,600	25,407	0	86,193	\$517,158
2020	\$6.00	111,730	25,439	0	86,290	\$517,742
2021	\$6.00	111,860	25,472	0	86,388	\$518,327
2022	\$6.00	111,990	25,505	0	86,485	\$518,912
2023	\$6.00	112,120	25,537	0	86,583	\$519,498
2024	\$6.00	112,251	25,570	0	86,681	\$520,084
2025	\$6.00	112,381	25,603	0	86,778	\$520,671
2026	\$6.00	112,512	25,636	0	86,876	\$521,258
2027	\$6.00	112,643	25,668	0	86,974	\$521,846
2028	\$6.00	112,774	25,701	0	87,072	\$522,434
2029	\$6.00	112,905	25,734	0	87,171	\$523,023
2030	\$6.00	113,036	25,767	0	87,269	\$523,613
2031	\$6.00	113,159	25,798	0	87,361	\$524,166

Sample Calculation:

2016 District Waste to be Disposed - Exempt Waste - Out-of-state disposal = Waste subject to Generation Fee:
 $248,200 - 25,309 - 0 = 222,891$

Waste subject to Generation Fee x Gen. Fee = Total Generation Fee Revenue
 $222,891 \times \$6.00 = \$1,337,348$

Assumptions: No fees are collected on waste disposed out-of-state
 Out-of-state disposal will remain constant at 0 tons per year

Sources of Information: District Waste to be Disposed: Table VI-1
 Exempt Waste Disposed: Table V-4

Table VIII-3 Summary of Revenue Generated and Mechanisms Used

Year	Type of Revenue Mechanisms and Revenue Generated				Total Revenue
	Generation	County contrib.	*Contract fees	**Grants	
2016	\$515,409	\$0	\$15,462	\$0	\$530,872
2017	\$515,992	\$0	\$15,480	\$0	\$531,471
2018	\$516,575	\$0	\$15,497	\$0	\$532,072
2019	\$517,158	\$0	\$15,515	\$0	\$532,673
2020	\$517,742	\$0	\$15,532	\$0	\$533,274
2021	\$518,327	\$0	\$15,550	\$0	\$533,877
2022	\$518,912	\$0	\$15,567	\$0	\$534,479
2023	\$519,498	\$0	\$15,585	\$0	\$535,083
2024	\$520,084	\$0	\$15,603	\$0	\$535,686
2025	\$520,671	\$0	\$15,620	\$0	\$536,291
2026	\$521,258	\$0	\$15,638	\$0	\$536,896
2027	\$521,846	\$0	\$15,655	\$0	\$537,501
2028	\$522,434	\$0	\$15,673	\$0	\$538,108
2029	\$523,023	\$0	\$15,691	\$0	\$538,714
2030	\$523,613	\$0	\$15,708	\$0	\$539,321
2031	\$524,166	\$0	\$15,725	\$0	\$539,891

Notes:

*Based on 3% of Erie County Waste being disposed of at other Landfills see VI. B.

**The District will apply annually for an estimated \$100,000 - \$150,000 in grant funding, the numbers shown if received are an estimated 20% of the grants are received, but the District cannot rely on grant funding.

Sample Calculation:

Total Revenue = Generation Fees + county contribution + contract fees+ grants
 $\$1,337,348 + 0 + \$40,120 + \$20,000 = \$1,337,468$

Assumptions:

Contract fees on out-of-district waste disposed at the Erie County landfill will remain at approximately 3% per year.

Sources of Information:

Generation Fees: Table VIII-2

Table VIII-4 Anticipated Loans and Grants Secured by the District

Year	Loans/Grants Obtained by the District		Interest Rate	Length of Loan/Grant	Annual Debt Service
	Lending/Granting Institution	Loan/Grant Amount			
2010		\$0	0%	0	0
2011		\$0	0%	0	0
2012		\$0	0%	0	0
2013		\$0	0%	0	0
2014		\$0	0%	0	0
2015		\$0	0%	0	0
2016		\$0	0%	0	0
2017		\$0	0%	0	0
2018		\$0	0%	0	0
2019		\$0	0%	0	0
2020		\$0	0%	0	0
2021		\$0	0%	0	0
2022		\$0	0%	0	0
2023		\$0	0%	0	0
2024		\$0	0%	0	0
2025		\$0	0%	0	0
2026		\$0	0%	0	0
2027		\$0	0%	0	0
2028		\$0	0%	0	0
2029		\$0	0%	0	0
2030		\$0	0%	0	0
2031		\$0	0%	0	0

Table VIII-5

Estimated Annual Cost of Plan Implementation

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
District Coordinator	\$55,000	\$56,650	\$58,350	\$60,100	\$61,903	\$63,760	\$65,673	\$67,643	\$69,672	\$71,763	\$73,915	\$76,133	\$78,417	\$80,769	\$83,192	\$85,688
Community Outreach Specialist	\$37,360	\$38,481	\$39,635	\$40,824	\$42,049	\$43,310	\$44,610	\$45,948	\$47,327	\$48,746	\$50,209	\$51,715	\$53,266	\$54,864	\$56,510	\$58,206
Environmental Education Intern	\$10,400	\$10,712	\$11,033	\$11,364	\$11,705	\$12,056	\$12,418	\$12,791	\$13,174	\$13,570	\$13,977	\$14,396	\$14,828	\$15,273	\$15,731	\$16,203
Office Supplies	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Plan Update	\$5,500	\$2,833	\$2,917	\$3,005	\$3,095	\$3,188	\$3,284	\$3,382	\$3,484	\$3,588	\$3,696	\$3,807	\$3,921	\$4,038	\$4,160	\$4,284
SWMD Drop-Off Program	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Special Events	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Website	\$3,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Outreach & Marketing Plan	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Advertising	\$15,500	\$16,275	\$17,089	\$17,943	\$18,840	\$19,782	\$20,771	\$21,810	\$22,901	\$24,046	\$25,248	\$26,510	\$27,836	\$29,228	\$30,689	\$32,223
Sheriff Litter Trailer	\$20,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
G.R.E.N.: Bean Community Trailer	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
G.R.E.N.: POD Sustainability Trailer	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Debris Management Plan	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Community Grants	\$100,000	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Household Battery Collection	\$25,000	\$26,250	\$27,563	\$28,941	\$30,388	\$31,907	\$33,502	\$35,178	\$36,936	\$38,783	\$40,722	\$42,758	\$44,886	\$47,141	\$49,498	\$51,973
Household Hazardous Waste Collections	\$13,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Electronics Recycling	\$5,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
School Recycling	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total	\$413,760	\$355,200	\$310,587	\$316,177	\$321,980	\$328,004	\$334,258	\$340,752	\$347,494	\$354,495	\$361,767	\$369,319	\$377,164	\$385,314	\$393,781	\$402,578
Carryover	\$1,145,636	\$1,247,285	\$1,408,077	\$1,614,084	\$1,815,045	\$2,010,807	\$2,201,129	\$2,385,783	\$2,564,529	\$2,737,119	\$2,903,294	\$3,062,786	\$3,215,312	\$3,360,583	\$3,498,292	\$3,628,125
Revenues	\$515,409	\$515,992	\$516,575	\$517,158	\$517,742	\$518,327	\$518,912	\$519,498	\$520,084	\$520,671	\$521,258	\$521,846	\$522,434	\$523,023	\$523,613	\$524,166
Remaining	\$1,247,285	\$1,408,077	\$1,614,084	\$1,815,045	\$2,010,807	\$2,201,129	\$2,385,783	\$2,564,529	\$2,737,119	\$2,903,294	\$3,062,786	\$3,215,312	\$3,360,583	\$3,498,292	\$3,628,125	\$3,749,713

Table VIII-6 Revenues and Allocations in Accordance with ORC 3734.57, ORC 3734.572 and ORC 3734.573

Year	Revenue' from Generation fees	Allocations of ORC 3734.57 & ORC 3734.573 Revenue for the following Purposes ²									Cumulative Balance Generation Fees
		1 Plan Preparation	2 Plan Implementation	3	4	5	6	7	8	9	
2016	\$515,409	\$5,500	\$408,260								\$101,649
2017	\$515,992	\$2,833	\$352,368								\$160,791
2018	\$516,575	\$2,917	\$307,669								\$205,988
2019	\$517,158	\$3,005	\$313,172								\$200,981
2020	\$517,742	\$3,095	\$318,885								\$195,762
2021	\$518,327	\$3,188	\$324,816								\$190,322
2022	\$518,912	\$3,284	\$330,975								\$184,654
2023	\$519,498	\$3,382	\$337,369								\$178,746
2024	\$520,084	\$3,484	\$344,010								\$172,590
2025	\$520,671	\$3,588	\$350,907								\$166,175
2026	\$521,258	\$3,696	\$358,071								\$159,491
2027	\$521,846	\$3,807	\$365,513								\$152,527
2028	\$522,434	\$3,921	\$373,243								\$145,270
2029	\$523,023	\$4,038	\$381,275								\$137,710
2030	\$523,613	\$4,160	\$389,621								\$129,832
2031	\$524,166	\$4,284	\$398,293								\$121,589

1. The amount in this column is consistent with the amounts shown in Table VIII-3 under "Generation Fees".
2. The allowable purposes for expenditures of revenue shown in the second column of this table are as follows:
 - 1 - preparation and monitoring of plan implementation
 - 2 - implementation of approved plan
 - 3 - financial assistance to boards of health for SW enforcement
 - 4 - financial assistance to counties within the district to defray the costs of maintaining roads and other public services related to the location or operation of solid waste facilities
 - 5 - contracts with boards of health for collecting and analyzing samples from water wells adjacent to solid waste facilities
 - 6 - out-of-state waste inspection program
 - 7 - financial assistance to local boards of health to enforce ORC 3734.03 or to local law enforcement agencies having jurisdiction within the district for anti-littering
 - 8 - financial assistance to boards of health for employees to participate in Ohio EPA's training and certification program for solid waste operators and facility inspectors
 - 9 - financial assistance to local municipalities and townships to defray the added costs of roads and services related to the operation of solid waste facilities
3. The Cumulative Balance is the difference between the revenues and the total allocations for a given year, plus the remaining balance from the previous year.

Table VIII-8

Summary of District Revenues and Expenditures

Program or Activity	Cost of Plan Implementation															
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Revenues	\$515,409	\$515,992	\$516,575	\$517,158	\$517,742	\$518,327	\$518,912	\$519,498	\$520,084	\$520,671	\$521,258	\$521,846	\$522,434	\$523,023	\$523,613	\$524,206
Cumulative Balance		\$101,649	\$262,441	\$468,428	\$669,409	\$865,171	\$1,055,493	\$1,240,147	\$1,418,893	\$1,591,483	\$1,757,658	\$1,917,150	\$2,069,676	\$2,214,947	\$2,352,656	\$2,482,489
Expenditures																
District Coordinator	\$55,000	\$56,650	\$58,350	\$60,100	\$61,903	\$63,760	\$65,673	\$67,643	\$69,672	\$71,763	\$73,915	\$76,133	\$78,417	\$80,769	\$83,192	\$85,688
Community Outreach Specialist	\$37,360	\$38,481	\$39,635	\$40,824	\$42,049	\$43,310	\$44,610	\$45,948	\$47,327	\$48,746	\$50,209	\$51,715	\$53,266	\$54,864	\$56,510	\$58,206
Environmental Education Intern	\$10,400	\$10,712	\$11,033	\$11,364	\$11,705	\$12,056	\$12,418	\$12,791	\$13,174	\$13,570	\$13,977	\$14,396	\$14,828	\$15,273	\$15,731	\$16,203
Office Supplies	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Plan Update	\$5,500	\$2,833	\$2,917	\$3,005	\$3,095	\$3,188	\$3,284	\$3,382	\$3,484	\$3,588	\$3,696	\$3,807	\$3,921	\$4,038	\$4,160	\$4,284
SWMD Drop-Off Program	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Special Events	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Website	\$3,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Outreach & Marketing Plan	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Advertising	\$15,500	\$16,275	\$17,089	\$17,943	\$18,840	\$19,782	\$20,771	\$21,810	\$22,901	\$24,046	\$25,248	\$26,510	\$27,836	\$29,228	\$30,669	\$32,223
Sheriff Litter Trailer	\$20,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
G.R.E.E.N. Bean																
Community Trailer	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
G.R.E.E.N. POD																
Sustainability Trailer	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Debris Management Plan	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Community Grants	\$100,000	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Household Batter Collection	\$25,000	\$26,250	\$27,563	\$28,941	\$30,388	\$31,907	\$33,502	\$35,178	\$36,936	\$38,783	\$40,722	\$42,758	\$44,896	\$47,141	\$49,498	\$51,973
Household Hazardous Waste Collection	\$13,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Electronic Recycling	\$5,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
School Recycling	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Expenditures	\$413,760	\$355,200	\$310,587	\$316,177	\$321,980	\$328,004	\$334,258	\$340,752	\$347,494	\$354,495	\$361,767	\$369,319	\$377,164	\$385,314	\$393,781	\$402,578
Cumulative Balance	\$101,649	\$262,441	\$468,428	\$669,409	\$865,171	\$1,055,493	\$1,240,147	\$1,418,893	\$1,591,483	\$1,757,658	\$1,917,150	\$2,069,676	\$2,214,947	\$2,352,656	\$2,482,489	\$2,604,077

Sample Calculation: Cumulative Balance= Cumulative Balance (previous year) + Revenues - Total Expenditures

Sources of Information: Revenues: Table VIII-3
Expenditures: Table VIII-5